

BIGLARI HOLDINGS INC.

NEWS RELEASE

San Antonio, TX, September 25, 2023 - Biglari Holdings (NYSE: BH.A; BH) announced today its 2024 Annual Shareholders Meeting will be held at the Majestic Theatre in San Antonio on Wednesday, April 17, 2024, at 1:00 p.m. Central Time.

About Biglari Holdings Inc.

Biglari Holdings Inc. is a holding company owning subsidiaries engaged in a number of diverse business activities, including property and casualty insurance, media and licensing, restaurants, and oil and gas.